

2024-2028 General Fund Financial Plan

2024-2028 General Fund Financial Plan													
	2023	2024	2024	2024	2024	2024	2023	2024	BUDGET	2025	2026	2027	2028
	AMENDED	BASE	INFLATION	SERVICE LEVEL	GROWTH	ONE-TIME	CARRY	2. Finance Review	INCREASE	BUDGET	BUDGET	BUDGET	BUDGET
ACCT	BUDGET	BUDGET		IMPACTS		ITEMS	FORWARD	BUDGET	(DECREASE)				
CAO Office													
CAO OFFICE EXPENSES													
CAO Office	661,300	561,300	22,300	(2,000)	4,800		170,000	756,400	95,100	611,500	640,000	670,200	703,700
Total CAO OFFICE EXPENSES	661,300	561,300	22,300	(2,000)	4,800		170,000	756,400	95,100	611,500	640,000	670,200	703,700
CAO OFFICE - SPECIAL PROJECTS													
CAO Office - Special Projects						100,000		100,000	100,000				
Total CAO OFFICE - SPECIAL PROJECTS						100,000		100,000	100,000				
Total CAO Office	661,300	561,300	22,300	(2,000)	4,800	100,000	170,000	856,400	195,100	611,500	640,000	670,200	703,700
Corporate Services													
CORPORATE SERVICES REVENUE													
Revenues	(223,100)	(223,100)						(223,100)		(223,100)	(223,100)	(223,100)	(223,100)
Total CORPORATE SERVICES REVENUE	(223,100)	(223,100)						(223,100)		(223,100)	(223,100)	(223,100)	(223,100)
CORPORATE SERVICES EXPENSES													
GENERAL GOVERNMENT - Corporate Services	3,930,900	3,760,100	(119,700)	580,800	88,400	171,500	50,000	4,531,100	600,200	4,338,300	4,493,400	4,664,600	4,771,400
GENERAL GOVERNMENT - Legislative Services	646,500	646,500	290,800	13,200	89,500	7,000	8,000	1,055,000	408,500	1,157,200	1,303,700	1,276,100	1,314,700
OTHER PROTECTIVE SERVICES	523,100	523,100	134,900	9,600	5,400			673,000	149,900	755,300	785,700	820,600	859,600
Total CORPORATE SERVICES EXPENSES	5,100,500	4,929,700	306,000	603,600	183,300	178,500	58,000	6,259,100	1,158,600	6,250,800	6,582,800	6,761,300	6,945,700
CORPORATE SERVICES EXPENSES - SPECIAL PROJECTS													
GENERAL GOVERNMENT - Corp Services Special Projects	50,500						297,000	347,500	297,000				
GENERAL GOVERNMENT - Legislative Services Special Projects							50,000	50,000	50,000				
Total CORPORATE SERVICES EXPENSES - SPECIAL PROJECTS	50,500						347,000	397,500	347,000				
Total Corporate Services	4,927,900	4,706,600	306,000	603,600	183,300	525,500	108,500	6,433,500	1,505,600	6,027,700	6,359,700	6,538,200	6,722,600
Fire Protection Services													
FIRE REVENUE													
FIRE REVENUE	(522,100)	(522,100)	(238,400)					(760,500)	(238,400)	(816,400)	(876,300)	(941,000)	(1,010,500)
Total FIRE REVENUE	(522,100)	(522,100)	(238,400)					(760,500)	(238,400)	(816,400)	(876,300)	(941,000)	(1,010,500)
FIRE EXPENSES													
Fire Protection	2,396,800	2,321,800	95,300	189,400	327,800		30,200	2,964,500	567,700	3,251,900	3,502,400	3,862,200	3,946,000
Fire Fleet	117,900	110,900	5,100		4,000			120,000	2,100	115,800	115,800	115,400	117,300
Emergency Programs	212,000	212,000	500			5,000	3,000	220,500	8,500	15,000	15,000	15,000	15,300
Total FIRE EXPENSES	2,726,700	2,644,700	100,900	189,400	331,800	5,000	33,200	3,305,000	578,300	3,382,700	3,633,200	3,992,600	4,078,600
Total Fire Protection Services	2,204,600	2,122,600	(137,500)	189,400	331,800	5,000	33,200	2,544,500	339,900	2,566,300	2,756,900	3,051,600	3,068,100
Police													
POLICE REVENUE													
Police Protection Revenues	(115,500)	(115,500)						(115,500)		(115,500)	(115,500)	(115,500)	(115,500)
Total POLICE REVENUE	(115,500)	(115,500)						(115,500)		(115,500)	(115,500)	(115,500)	(115,500)
POLICE EXPENSES													
Police Admin & Other	316,800	316,800	(88,000)					228,800	(88,000)	319,700	319,700	322,700	329,100
Police Protection Services	8,099,400	8,099,400	234,500	45,000	18,100			8,397,000	297,600	8,529,300	8,730,200	8,949,700	9,193,600
Total POLICE EXPENSES	8,416,200	8,416,200	146,500	45,000	18,100			8,625,800	209,600	8,849,000	9,049,900	9,272,400	9,522,700
Total Police	8,300,700	8,300,700	146,500	45,000	18,100			8,510,300	209,600	8,733,500	8,934,400	9,156,900	9,407,200
Engineering Services													
ENGINEERING EXPENSES													
Engineering Administration	719,700	691,900	61,400	85,600	6,100			845,000	125,300	875,600	915,300	935,700	977,600
Asset Management	438,200	393,200	49,700		(91,800)			351,100	(87,100)	367,300	356,300	335,600	346,900
Total ENGINEERING EXPENSES	1,157,900	1,085,100	111,100	85,600	(85,700)			1,196,100	38,200	1,242,900	1,271,600	1,271,300	1,324,500
ENGINEERING EXPENSES - SPECIAL PROJECTS													
Engineering SPECIAL PROJECTS	367,500					779,000	132,000	911,000	543,500				
Total ENGINEERING EXPENSES - SPECIAL PROJECTS	367,500					779,000	132,000	911,000	543,500				
Total Engineering Services	1,525,400	1,085,100	111,100	85,600	(85,700)	779,000	132,000	2,107,100	581,700	1,242,900	1,271,600	1,271,300	1,324,500
Public Works Services													
PUBLIC WORKS - ADMINISTRATION													
PW - Admin	575,400	575,400	14,000		(24,700)			564,700	(10,700)	576,400	592,100	606,500	625,800
PW - Operations	(234,000)	(234,000)	13,600	49,500	32,000			(138,900)	95,100	(123,500)	(117,800)	(117,800)	(126,700)
PW - Allocation	(351,500)	(351,500)	(3,800)					(355,300)	(3,800)	(360,400)	(364,300)	(367,200)	(374,600)

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	2023	2024	2024	2024	2024	2024	2023	2024	BUDGET	2025	2026	2027	2028
	AMENDED	BASE	INFLATION	SERVICE LEVEL	GROWTH	ONE-TIME	CARRY	2. Finance Review	INCREASE	BUDGET	BUDGET	BUDGET	BUDGET
ACCT	BUDGET	BUDGET		IMPACTS		ITEMS	FORWARD	BUDGET	(DECREASE)				
Total PUBLIC WORKS - ADMINISTRATION	(10,100)	(10,100)	23,800	49,500	7,300			70,500	80,600	92,500	110,000	121,500	124,500
PUBLIC WORKS - TRANSPORTATION SERVICES													
Transportation Services	3,882,800	3,964,300	128,000	14,000	366,700	20,000		4,493,000	610,200	4,324,700	4,367,300	4,386,700	4,443,400
Garbage Collection	149,600	149,600	1,600		24,600			175,800	26,200	153,900	155,500	155,500	158,700
PUBLIC WORKS - TRANSPORTATION SPECIAL PROJECTS						125,000		125,000	125,000				
Total PUBLIC WORKS - TRANSPORTATION SERVICES	4,032,400	4,113,900	129,600	14,000	391,300	145,000		4,793,800	761,400	4,478,600	4,522,800	4,542,200	4,602,100
PUBLIC WORKS - PROPERTY MAINTENANCE													
Property Maintenance Admin	245,900	245,900	12,300		(12,700)			245,500	(400)	259,800	266,100	272,100	280,300
City Hall & PW Buildings Maintenance	212,000	212,000	9,500		6,000	12,000	23,800	263,300	51,300	222,900	225,100	226,200	230,300
Firehall Buildings Maintenance	123,200	123,200	4,100		(1,000)	6,500		132,800	9,600	121,200	121,200	121,200	122,800
Parks - Property Maintenance	141,500	141,500	29,600		(10,000)			161,100	19,600	130,200	130,700	130,700	132,300
Recreation Facilities - Property Maintenance	688,900	688,900	22,500		(500)	17,000		727,900	39,000	700,000	705,100	705,100	715,600
Cultural Facilities - Property Maintenance	224,200	215,700	4,400		500	45,700		266,300	42,100	220,700	221,700	221,700	224,100
Miscellaneous Buildings Maintenance	94,900	82,900	4,700		(1,400)			86,200	(8,700)	85,700	86,400	86,400	87,400
Property for Development	45,600	45,600	2,000		(10,300)			37,300	(8,300)	37,100	37,100	37,100	37,600
PUBLIC WORKS - PROPERTY MAINTENANCE SPECIAL PROJECTS						18,000		18,000	18,000				
Total PUBLIC WORKS - PROPERTY MAINTENANCE	1,776,200	1,755,700	89,100		(29,400)	99,200	23,800	1,938,400	162,200	1,777,600	1,793,400	1,800,500	1,830,400
PUBLIC WORKS - PARKS AND GROUNDS MAINTENANCE													
Parks Administration	336,400	336,400	13,200	(2,000)	5,000			352,600	16,200	356,500	365,200	371,800	382,700
Parks Operations	2,745,300	2,755,300	23,900	36,000	59,700	65,000		2,939,900	194,600	2,857,800	2,907,800	2,901,700	2,975,200
Recreation Facilities - Grounds Maintenance	29,600	29,600	600		(3,000)			27,200	(2,400)	30,300	30,700	30,700	31,200
Cultural Facilities - Grounds Maintenance	6,900	6,900	100					7,000	100	6,900	6,900	6,900	6,900
Other Facilities - Grounds Maintenance	51,000	51,000	900		(2,000)			49,900	(1,100)	52,700	53,500	53,500	54,400
Cemetery	317,800	317,800	4,300		21,500			343,600	25,800	327,500	332,500	332,500	339,100
Total PUBLIC WORKS - PARKS AND GROUNDS MAINTENANCE	3,487,000	3,497,000	43,000	34,000	81,200	65,000		3,720,200	233,200	3,631,700	3,696,600	3,697,100	3,789,500
PUBLIC WORKS - STORM WATER COLLECTION													
Storm Water Collection	594,300	594,300	30,200		(50,800)			573,700	(20,600)	669,900	658,400	661,600	675,800
Total PUBLIC WORKS - STORM WATER COLLECTION	594,300	594,300	30,200		(50,800)			573,700	(20,600)	669,900	658,400	661,600	675,800
Total Public Works Services	9,879,800	9,950,800	315,700	97,500	399,600	309,200	23,800	11,096,600	1,216,800	10,650,300	10,781,200	10,822,900	11,022,300
Development Services													
DEVELOPMENT SERVICES REVENUE													
Development Services Revenues	(1,857,000)	(1,857,000)			88,600	(75,000)		(1,843,400)	13,600	(1,618,400)	(1,618,400)	(1,718,400)	(1,718,400)
Total DEVELOPMENT SERVICES REVENUE	(1,857,000)	(1,857,000)			88,600	(75,000)		(1,843,400)	13,600	(1,618,400)	(1,618,400)	(1,718,400)	(1,718,400)
DEVELOPMENT SERVICES EXPENSES													
Development Services Expenses	2,637,000	2,437,200	37,000	75,000	(304,100)	90,400	175,000	2,510,500	(126,500)	2,496,800	2,576,400	2,678,700	2,788,600
Total DEVELOPMENT SERVICES EXPENSES	2,637,000	2,437,200	37,000	75,000	(304,100)	90,400	175,000	2,510,500	(126,500)	2,496,800	2,576,400	2,678,700	2,788,600
DEVELOPMENT SERVICES EXPENSES - SPECIAL PROJECTS													
Development Services Special Projects						885,000	35,000	920,000	920,000			250,000	400,000
Total DEVELOPMENT SERVICES EXPENSES - SPECIAL PROJECTS						885,000	35,000	920,000	920,000			250,000	400,000
Total Development Services	780,000	580,200	37,000	75,000	(215,500)	900,400	210,000	1,587,100	807,100	878,400	958,000	1,210,300	1,470,200
Recreation, Culture and Community Services													
RCCS REVENUE													
Recreation Administration Revenue	(26,000)	(26,000)						(26,000)		(26,000)	(26,100)	(26,200)	(26,700)
Recreation Programs Revenue	(1,457,700)	(1,457,700)	(8,000)	600	(90,400)			(1,555,500)	(97,800)	(1,585,400)	(1,621,300)	(1,652,800)	(1,686,100)
Recreation Operations Revenue	(717,900)	(717,900)	(2,500)	12,500	(17,100)			(725,000)	(7,100)	(743,300)	(763,300)	(782,100)	(799,700)
Total RCCS REVENUE	(2,201,600)	(2,201,600)	(10,500)	13,100	(107,500)			(2,306,500)	(104,900)	(2,354,700)	(2,410,700)	(2,461,100)	(2,512,500)
RCCS EXPENSES													
Recreation Administration Expenses	2,093,100	2,074,600	(2,900)	38,400	(90,800)		(5,500)	2,013,800	(79,300)	2,130,800	2,194,500	2,262,000	2,231,900
Recreation Programs Expenses	1,884,500	1,884,500	115,500	91,700	73,900			2,165,600	281,100	2,241,700	2,305,600	2,349,200	2,396,200
Recreation Operations Expenses	2,338,100	2,338,100	67,100	25,000	20,100			2,450,300	112,200	2,480,600	2,529,600	2,694,100	2,760,800
Total RCCS EXPENSES	6,315,700	6,297,200	179,700	155,100	3,200		(5,500)	6,629,700	314,000	6,853,100	7,029,700	7,305,300	7,388,900
RCCS EXPENSES - SPECIAL PROJECTS													
Recreation Administration Special Projects						170,000	110,000	280,000	280,000	125,000	100,000		
Total RCCS EXPENSES - SPECIAL PROJECTS						170,000	110,000	280,000	280,000	125,000	100,000		
Total Recreation, Culture and Community Services	4,114,100	4,095,600	169,200	168,200	(104,300)	170,000	104,500	4,603,200	489,100	4,623,400	4,719,000	4,844,200	4,876,400

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	AMENDED	BASE	INFLATION	SERVICE LEVEL	GROWTH	ONE-TIME	CARRY	2. Finance Review	INCREASE	BUDGET	BUDGET	BUDGET	BUDGET
ACCT	BUDGET	BUDGET		IMPACTS		ITEMS	FORWARD	BUDGET	(DECREASE)				
Financial Services													
FINANCIAL SERVICES EXPENSES													
Financial Services	2,454,000	2,433,500	181,900	116,500	(25,300)	20,000		2,726,600	272,600	2,780,000	2,878,100	2,968,600	3,078,800
Total FINANCIAL SERVICES EXPENSES	2,454,000	2,433,500	181,900	116,500	(25,300)	20,000		2,726,600	272,600	2,780,000	2,878,100	2,968,600	3,078,800
Total Financial Services	2,454,000	2,433,500	181,900	116,500	(25,300)	20,000		2,726,600	272,600	2,780,000	2,878,100	2,968,600	3,078,800
Fiscal & Other													
FISCAL & OTHER REVENUES													
TAXATION	(32,094,800)	(32,094,800)	(3,022,600)		(348,300)			(35,465,700)	(3,370,900)	(38,633,700)	(41,392,100)	(44,457,900)	(47,001,900)
GENERAL REVENUE	(3,181,700)	(3,181,700)	(1,235,500)			(608,000)		(5,025,200)	(1,843,500)	(4,335,500)	(3,836,500)	(3,837,500)	(3,345,000)
TAXES COLLECTED FOR OTHER GOVERNMENTS	(24,702,700)	(24,702,700)	(309,800)	(60,000)				(25,072,500)	(369,800)	(25,140,200)	(25,214,200)	(25,290,200)	(25,368,200)
OTHER REVENUE	(5,149,700)	(1,071,400)	(981,500)		(16,000)	(3,431,300)	(982,000)	(6,482,200)	(1,332,500)	(3,535,800)	(3,011,000)	(2,780,000)	(2,562,000)
Total FISCAL & OTHER REVENUES	(65,128,900)	(61,050,600)	(5,549,400)	(60,000)	(364,300)	(4,039,300)	(982,000)	(72,045,600)	(6,916,700)	(71,645,200)	(73,453,800)	(76,365,600)	(78,277,100)
FISCAL & OTHER EXPENSES													
Fiscal Services	4,927,000	(362,500)	3,575,600		295,800	2,182,800		5,691,700	764,700	7,873,300	8,415,500	10,016,000	10,238,900
Development Services Other	357,000	357,000	53,000					410,000	53,000	371,400	378,800	378,800	386,400
Miscellaneous	147,100	147,100	(1,000)					146,100	(1,000)	146,300	146,400	146,400	148,900
Transfer of Taxes Collected	24,849,200	24,849,200	309,800	60,000	(146,500)			25,072,500	223,300	25,140,200	25,214,200	25,290,200	25,829,100
Total FISCAL & OTHER EXPENSES	30,280,300	24,990,800	3,937,400	60,000	149,300	2,182,800		31,320,300	1,040,000	33,531,200	34,154,900	35,831,400	36,603,300
Total Fiscal & Other	(34,848,600)	(36,059,800)	(1,612,000)		(215,000)	(1,856,500)	(982,000)	(40,725,300)	(5,876,700)	(38,114,000)	(39,298,900)	(40,534,200)	(41,673,800)
Gaming													
GAMING REVENUE													
Gaming Revenue	(1,285,600)	(1,250,000)	(75,000)			(90,500)		(1,415,500)	(129,900)	(1,394,400)	(1,502,500)	(1,519,500)	(1,543,500)
Total GAMING REVENUE	(1,285,600)	(1,250,000)	(75,000)			(90,500)		(1,415,500)	(129,900)	(1,394,400)	(1,502,500)	(1,519,500)	(1,543,500)
GAMING EXPENSES													
Gaming Expenses	1,285,600	1,285,600		15,000	114,900			1,415,500	129,900	1,394,400	1,502,500	1,519,500	1,543,500
Total GAMING EXPENSES	1,285,600	1,285,600		15,000	114,900			1,415,500	129,900	1,394,400	1,502,500	1,519,500	1,543,500
Total Gaming		35,600	(75,000)	15,000	114,900	(90,500)							
(Surplus) / Deficit	\$ -	(2,508,200)	(763,700)	1,801,400	773,300	697,200		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -